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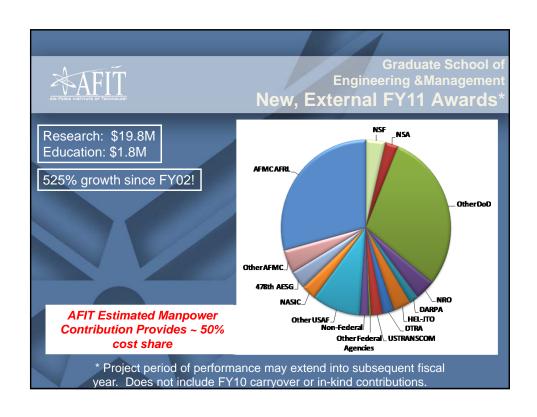




# AFIT AIR FORCE INSTITUTE OF TECHNOLOGY

# AFIT Highlights The Graduate School of Eng & Mgmt

- Secretary Donley visited in July and was briefed on AFIT's research into nuclear weapons effects, cyber security, and advanced navigation techniques
- Cyber 200 & 300 Courses can be used for credit toward CCAF degrees and are formally "Joint Certified"
- Dr. James Moore presented "A2L2 Lifetime Achievement Award" by AF/A9
- Nuclear Graduate Certificate program operational
- OSD Scientific Test & Analytical Techniques Center of Excellence
- Won 1st and 2nd for graduate schools at the 2012 Cyber Defense Exercise
- Stood up new satellite ground station at Vandenberg for training
- NRO is currently funding 39 students and 2 satellite builds. Working with AFRL/RV and RZ to increase funding of AFIT space research
- Granted authority to enroll up to 125 Defense Industry Civilians in grad programs
- Tasked to head AU's Cyber ACTS. Working with representatives from all AU Centers





# AFIT Highlights The School of Systems & Logistics

- Produced highest student throughput in LS history in FY11
  - 28,199 students (4,500 more than previous high)
- Sent team of 6 faculty to Iraq for month of Sept and conducted extremely successful train-the-trainer sessions for Iraq military instructors
- Moved back on-campus
- SAF/AQC has decided AFIT/LS will provide initial skills training for all new officer contracting accessions





# AFIT Highlights The Civil Engineer School

- Doubled the distance learning students in FY11 vs FY10
- Participated in CENTCOM AOR Contingency Construction Program Management Review with ARCENT, AFCENT, USACE and CJ-ENG
- Provided structural engineer support and expertise to Safety Investigation board at Nellis AFB
- Selected by OSD to represent AF in trilateral environmental deployment agreement between Sweden, Finland and US
- Provided technical support to Air Force Civil Engineer Support Agency during fraud investigation
- Tasked by HAF/A7C to delivered EOD Range Safety seminar in response to Airman death at Balad AB live broadcast to 24 locations world-wide





# AFIT Highlights Center for Systems Engineering

- Provided SE support to SAF/AQ, ASC/CC High Velocity Acquisition initiative
- Sponsored 2nd Annual AF SE Conference--434 attendees from throughout DoD and industry
- Conducted SE Tools Executive Steering Group--forum to champion common tools and resources
- Strengthened collaborative efforts with SMC/EN and Aerospace Corp





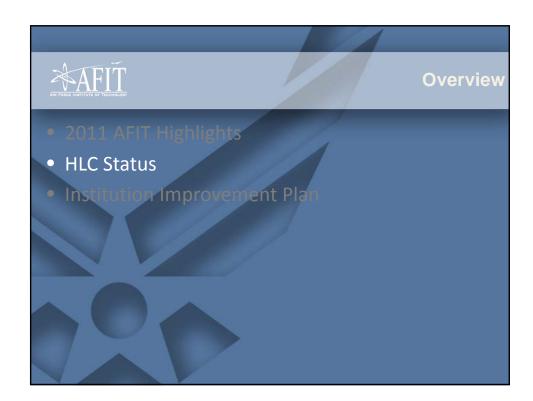
# Major AF/National-level faculty recognition & achievements

- AETC Civilian Educator of the Year, 2011: Dr. Matthew Fickus
- AETC Military Educator of the Year, 2011: Capt Tim Scheffler
- DoD Women's STEM Role Model Award, 2011: **Dr. Heidi Ries**
- Strategic Air Command Faculty Excellence Award AY 2010-2011: Capt Tim Scheffler
- AF-level STEM Award: 2011 Systems and Engineering Award: Capt Paul LaTour
- National C. Holmes McDonald Outstanding Elec/Comp Engineering Teacher: **Dr. Barry Mullins**
- Awarded patents in: software protection, detecting attacks against mobile computing devices, microelectronic devices
- Fellow, Ohio Academy of Science & American Society of Mechanical Engineers: Dr. Tom Christian
- Student team finalist in 2011 National Security Innovation Competition: LTC (USA) John McClory
- AETC CE Manager of the Year: Maj Jon Gray
- AETC Maj Gen L. Dean Fox Award: Maj Kelly Hannum
- Lt Col Mark Friend, Lt Col Ariel Acebal, Dr. John Colombi, Dr. Matthew Fickus and Dr. Eric Swenson were recognized as Excellence in Education Honorees as "outstanding teachers at colleges and universities around the state" by Ohio Magazine (Dec 11 issue)



# Major AF/National-level student recognition & achievements

- Maj Paul Welling, Army JAG School 1 of 4 honor grads from joint class of 110 officers.
- Maj Dean Berck, Olmsted Scholar, Brazil awarded Dept of State's "Meritorious Honor Award"
- Capt Priscilla Wong, Madigan Army Medical Center (MAMC), Pediatrics Residency, top 15% nationally and
  #1 in her MAMC class
  #2. \*\*The Mamaille of the Mama
- Maj Ely Wolin, Penn State Milton S. Hershey Med Ctr "Resident Teacher of the Year," the second ever to be recognized twice
- Capt Megan Schmid, Villanova #1/235 Law School grads and inducted in Order of the Coif National Honor Society (top 10% JD law school students)
- Capt Marcus McNabb Air Force Company Grade Lessons Learned Military Professional of the Year for work on Op ODYSSEY DAWN (Libya)
- Maj Norman Stone Maimonides Medical Center's 2011 Resident Achievement Award; award only given to 2 out of 240 residents.
- Capt Brandon Kofford, UT Health Sciences Center Tylman Grant for research; only 1 of only 4 nationwide.
- Maj Matthew Boarts, Iliff School of Theology Received "Outstanding Achievement" award--1 of only 2 out of 20 grads to receive; graduated "With Distinction"
- Capt Christopher Joers, NPS AFA "Outstanding USAF Student" and NPS NSA Dept "Outstanding USAF Graduate" Awards; 1 of 10 DLI students selected to attend lunch with SECDEF Leon Panetta





### **HLC Status**

- Higher Learning Commission North Central Association
  - Accreditation visit Oct 2010
  - Received 10-year reaffirmation in April 2011
- Four items identified for formal follow-up:
  - 1. Laboratory safety concerns
    - Safety concerns with Buildings 470, 194, and 168
    - Report submitted Dec 2011; follow-on report due in Dec 2012
  - 2. Strategic planning and implementation
    - Develop an integrated AFIT strategic plan and execute it using identified key business indicators
    - Report due Dec 2012



### **HLC Status**

- 3. Institutional plans for assessment
  - Address assessment of all academic programs especially Ph.D. programs.
  - Policy and processes for assessing effectiveness of support offices
  - Report due Dec 2012
- 4. Position of the Chief Academic Officer
  - Report due Dec 2012









## **AFIT Manning Reductions**



The AFIT of Today is the Air Force of Tomorrow.

- Reduced Manning Decision
  - -Two drills starting in early Fall 2011
  - Announcement of RMD 703 Round 1 Late Fall 2011
    - 3 Vacant Positions Removed
  - After Three-Star Summit RMD 703 Round 2 Winter 2012
    - · 49 Support Positions Removed

AFIT "Fat" Compared to Other Graduate Schools

MIT: 8:1

University of Michigan: 8:1

Texas A&M: 9:1

Princeton 3:1

Rice: 1:1

**Duke 5:1** 

Arizona State 8:1

AFIT 6:1

- HAF/A1 Military Force Development
  - 85 Positions in First Round January 2012
  - 15 Officer, 1 enlisted

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## **RMD 703 Impacts on LS**



The AFIT of Today is the Air Force of Tomorrow.

- Eliminated 7 educational technician positions (8 people) from LS staff
  - These 8 individuals were our most experienced staff, averaging 22+ yrs of govt administrative work, majority of their time w/AFIT
  - One person retired on 30 Apr; expect remaining 7 to be placed in jobs across WPAFB beginning in Jun; all gone by Sep 12
- <u>Impacts</u> (not fully realized because the personnel are still present):
  - Teaching faculty/remaining staff to absorb ed tech functions
  - Potential student throughput reduction of 25% (approx 7K students)
  - Delay course updates and developments; direct loss of curriculum currency and relevancy
  - Reduce Help Desk functions (serving 600 customer requests/mo)
  - Change 2-instructor policy for shorter course offerings (<5 days);</li>
     offerings at risk if instructor N/A (sickness, other mission priorities)



## **RMD 703 Impacts on CE**



The AFIT of Today is the Air Force of Tomorrow

- Registrar position gone 30 Apr
  - Have temporarily assigned Capt to fill and come up with transition plan for transferring duties to faculty and remaining staff
- Course managers reduced from 3 to 2
  - Immediate impact since position went vacant when employee departed with spouse PCS
  - · Looking for new registration system to reduce work load
- 2 Education Techs, GS-7s surplussed
  - No academic and student support remain
  - Transferring must do activities to faculty
- 1 Faculty GS-13 surplussed
  - Redistributing courses based on priority and will have to cut at least 1 course and reduce offerings of others

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## **RMD 703 Impacts on EN**

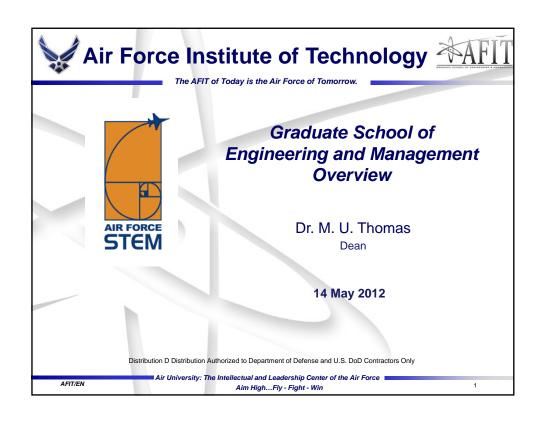


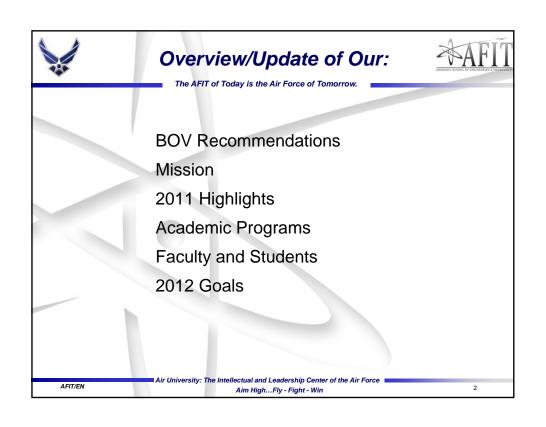
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	<u>AFIT</u>	EN
Round 1	- 2	- 1
Round 2	- 49	- 23
Military cuts	- 16	- 5

- 3% education technician support across academic depts, 29% total admin support reduction
- Military cuts: lost 1 PhD faculty psn, NRO liaison, student support officer, 2 cyber PCE support officers
- TOV Funds

Program impacts: TBD







# **BoV Subcommittee 2011 Recommendation: 04-2009-07**



The AFIT of Today is the Air Force of Tomorrow.

#	Issue	OPR	Recommendation	Action	Status	
	Enlisted -to- AFIT Program Executive Summary	AFIT/EN	The Enlisted-to-AFIT program is currently being reviewed by USAF senior leadership to ensure that the requirements generation, selection, and assignments processes are operating effectively. At future meetings of the AFIT	update		

### \*Spreadsheet Attached

AFIT/EN

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## BoV Subcommittee 2011 Recommendation:11-2010-18



The AFIT of Today is the Air Force of Tomorrow.

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	#	Issue	OPR	Recommendation	Action	Status		
		Approval authority for AD faculty actions	AFIT/EN	Current policies and procedures have the AU Commander as approval authority for AD actions with recommendation from VP for Academic Affairs	Open			

AFIT is a separately accredited research-based graduate academic institution operates in accordance with standard processes and AAUP guidelines and oversight for comparable civilian institutions

- Added reporting to AU does not add value to the process
- Counter to "cost conscientious" procedures
- Negative impact on faculty and morale

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## Graduate School of Engineering and Management



The AFIT of Today is the Air Force of Tomorrow.

**Mission**: To provide high-quality graduate education programs and engage in research activities that enable the U.S. Air Force to maintain its scientific and technological dominance

**Vision**: To be the top-ranked graduate school of choice in engineering and applied science for defense-focused research-based education





## Accreditation



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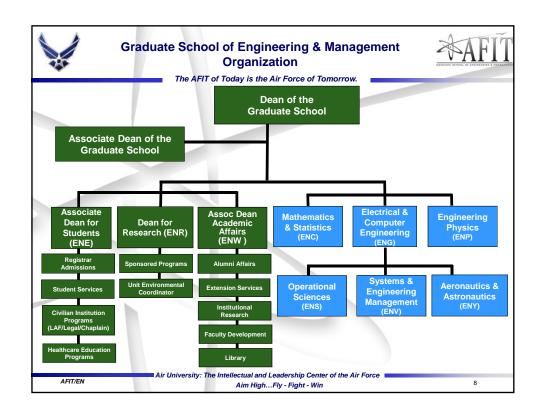
- <u>Professional accreditation</u>: Accreditation Board for Engineering and Technology (ABET)
  - · ABET accredited since 1954
  - · Last visit: September 2009
- <u>Regional accreditation</u>: North Central Association of Colleges and Schools (Higher Learning Commission/HLC)
  - Initial MS level accreditation 1960, extended to PhD 1964
  - · Last visit: October, 2010
- <u>Carnegie Classification:</u> Doctoral/Research University

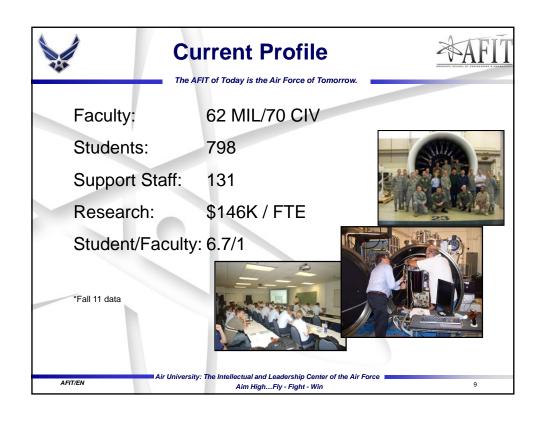


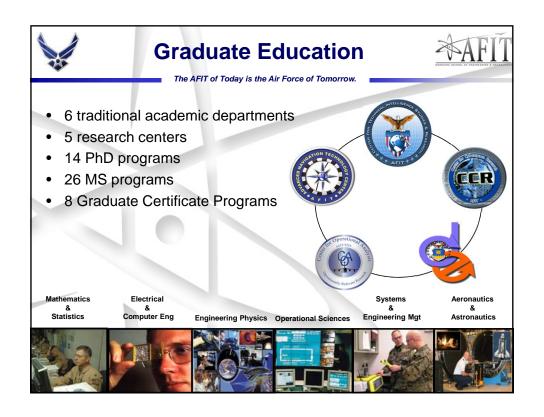


Leadership and Quality Assurance in Applied Science Computing, Engineering, and Technology Education











# Resident Academic Degree Programs AFI



The AFIT of Today is the Air Force of Tomorrow.

#### **MS and PhD Programs**

- Aeronautical Engineering
- Applied Physics
- **Applied Mathematics**
- Astronautical Engineering
- Computer Engineering
- Computer Science
- **Electrical Engineering**
- Logistics (PhD only)
- Materials Science
- **Nuclear Engineering**
- Optical Science and Engineering •
- Operations Research
- Space Systems
- Systems Engineering

#### **MS Only Programs**

- Air Mobility
- Combating Weapons of Mass Destruction
- Cost Analysis
- Cyber Operations
- Cyber Warfare
- **Engineering Management**
- Environmental Engineering and Science
- Industrial Hygiene
- Information Resource Management
- Logistics Sciences
- Logistics and Supply Chain Management
- Operational Analysis
- Research and Development Management

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## **Graduate Certificate Programs**



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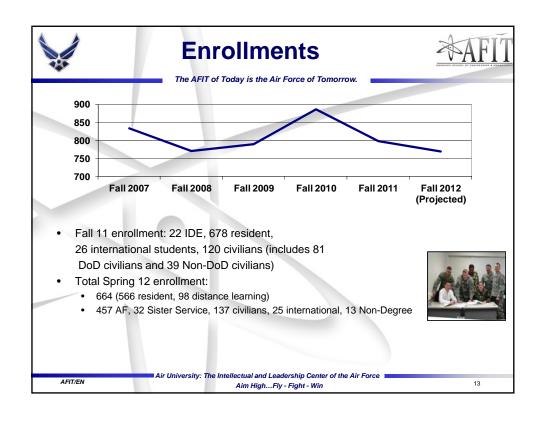
Demand-driven programs for individuals seeking advanced-level education in selected specialty areas beyond the bachelor's level (but not necessarily leading to a graduate degree)

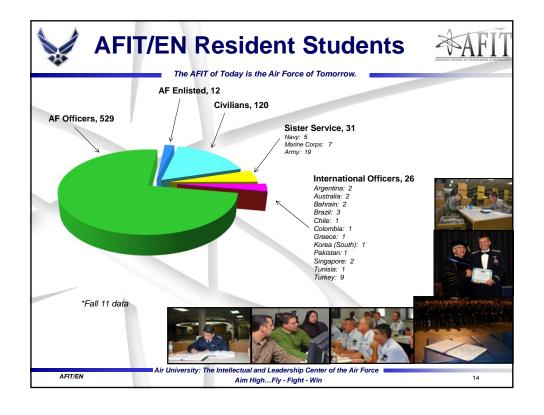
### **Current Offerings:**

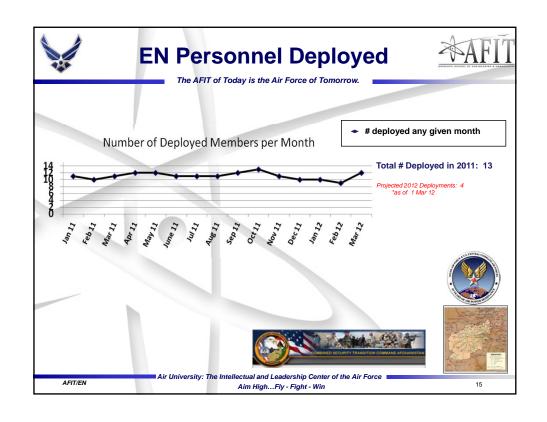
- Systems Engineering
- Space Systems
- Advanced Geospatial Intelligence
- Combating Weapons of Mass Destruction
- **Operational Technology**
- Supply Chain Management
- **Test & Evaluation**
- Information Assurance
- Nuclear Weapons Effects, Policy & Proliferation

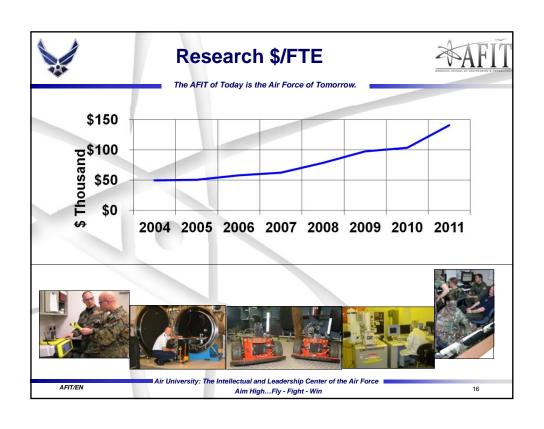


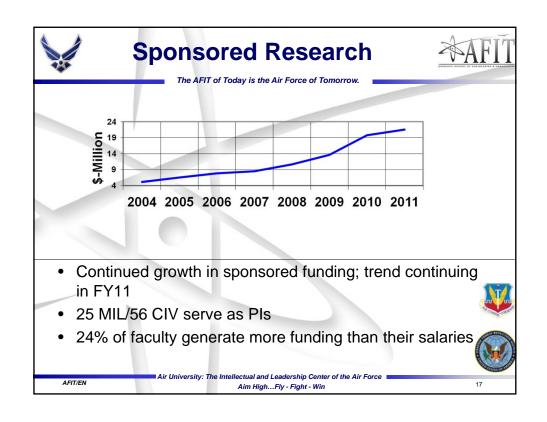


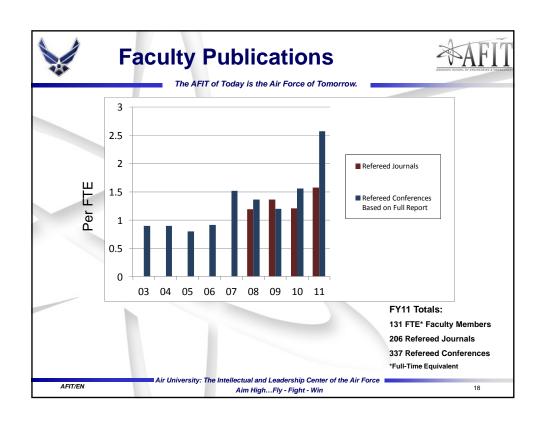














## **EN Productivity Statistics**



The AFIT of Today is the Air Force of Tomorrow.

### Academic Year 2011-2012a

- Average Faculty Teaching Load
  - 18.1 credit hours/year
- Student/Faculty Ratio based on FTEs
  - 6.7 to 1
- Average Class Size
  - 12.40 students
- a Data are yearly averages



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19



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### **FY2012 EN Direction**



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- Focus on gaining operational efficiencies and ways to cope with the reduced O&M budget
- Continue improving the student and faculty visibility
- Develop a program for accommodating and integrating civilian students in the Graduate School
- Develop collaborations with appropriate institutions (including NPS) to leverage research capabilities

Build prominence through research and academic programs

A EIT/EA

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21









# The School of Systems & Logistics

#### Department of Acquisition Management

Course Examples

- Mission Ready Contracting
- Acquisition Management
- Project Management

#### Department of Logistics Management

Course Examples

- Combat Logistics
- Depot Maintenance
- Applied Maintenance Mgt

#### Department of Systems & Software Eng

Course Examples:

- Software Prof Dev Program
- Architecture
- Risk Management





#### **Tailored Professional Continuing Education**

Logistics Management
Budget and Cost Analysis
Software Engineering

Program Management Test and Evaluation Systems Engineering

125 courses available in-residence, on-site and by distance learning



### **Our Customer Base**

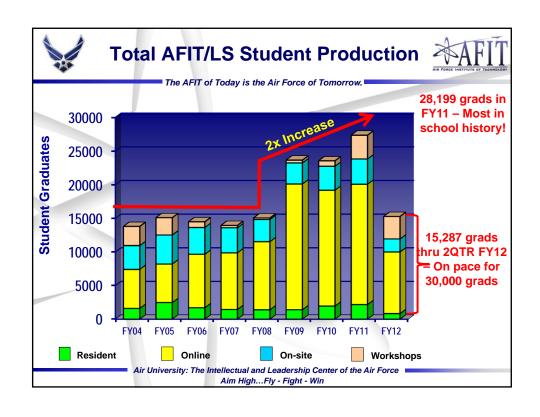


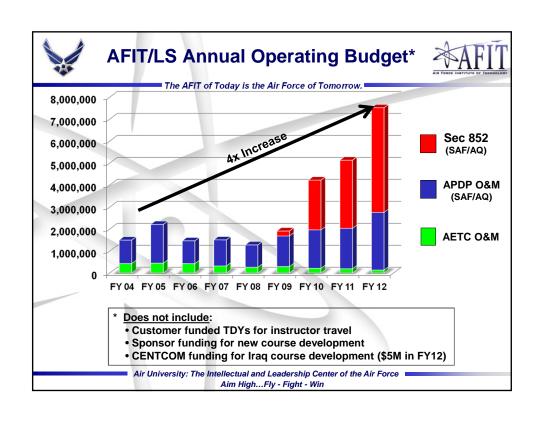
■ The AFIT of Today is the Air Force of Tomorrow.

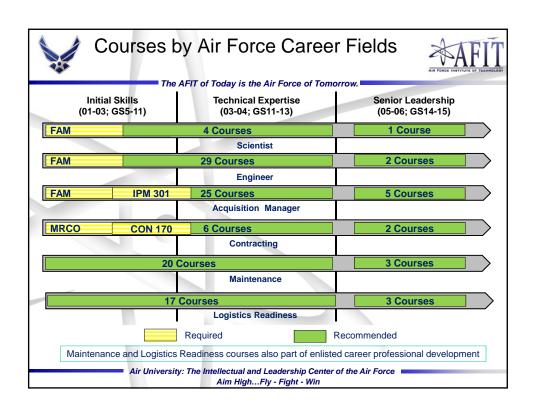
- Over 75,000 "students" in the AF Acquisition & Logistics Workforce
  - ~ 65,000 Civilians (66%)
  - ~ 10,000 Military (34%)

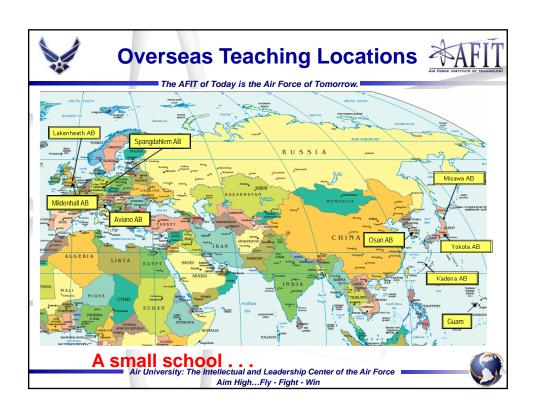


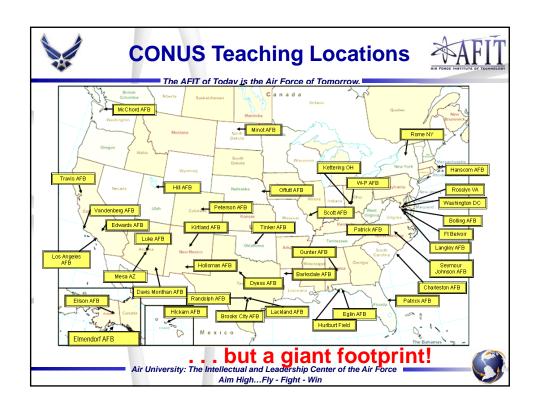
- Major Functional Categories (Career Field Manager)
  - 50,000 Maintainers and other Logisticians (AF/A4L)
  - 7,300 Scientists & Engineers (SAF/AQR)
  - 4,200 Program Managers (SAF/AQH)
  - 3,600 Budget/Financial Managers (SAF/FM)
  - 7,600 Contracting (SAF/AQC)
- We will touch approx 40% of that workforce this year with some form of education activity—ca. 30,000 students













### **Reviews/Outreach**



The AFIT of Today is the Air Force of Tomorrow.

#### Reviews and Outreach

- Conducted course reviews that cover over 40% of our active courses
- Held Program Reviews with Senior Leaders: Acquisition Management, Logistics, Systems Engineering, and Software portfolios
- Assessed status of new course development with Tools, Training & Reengineering Council (T2RC), SAF/AQ, HAF/A4, HQ AFMC, and AF Human Systems Integration Org
- Met with Senior Leaders from Combatant Commands, Major Commands, Air Staff
- Provided tailored workshops at various levels
- Requested by C-130 Avionics Modernization Program office to help review docs for new start ACAT-1 program
- Consulted with DOJ on contract claims issues from defense contractor
- Supported OSD Acquisition Competencies Development Team
- Supported AFIA by creating/teaching Baldrige course



## LS Accomplishments



The AFIT of Today is the Air Force of Tomorrow.

- Initiated market-based, fee-for-service business model for <u>Logistics</u> <u>Professional Development Program</u> (LOG X99) courses
  - Enabled continued offering to worldwide USAF logistics community despite loss of central funding
  - Student, instructor, guest speaker funding provided by local requesting orgs
  - Courses remain highly-demanded and attended (50 crses/1000 students)
- Developed Logistics Transformation DL courses for HAF/A4
  - Primary avenue for indoctrinating personnel about major process changes that enhance future USAF logistical posture
  - Eleven course suite averages over 9K student enrollments annually
- Created 1st-ever intermediate <u>Logistics Readiness Officer (LRO)</u> <u>exportable courses</u> at CSAF request
  - Three dynamic courses provide LROs with intermediate-level education designed to augment on-the-job training
  - Prepares LROs to make immediate impact in garrison and contingency ops, supply chain management, and distribution

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### **LS** Initiatives



The AFIT of Today is the Air Force of Tomorrow.

- Developed 7 log and acq courses for US Forces Irag (CENTCOM)
  - Designing for Iragi ownership; nearly all Iragi officers take courses
  - · AFIT conducted "train-the-trainer" sessions in Iraq
  - Funded to \$5M through CY12 for 7 more courses (more in CY13?)
- Software Professional Development Program (SPDP)
  - AF-level software group identified new project mgmt and engineer education needs for acquisition software community
  - LS developed 2-track curriculum (14-courses) for software PMs & engineer
  - SPDP program delivered to meet 400 annual student rqmts (AQR push)
- Science of Test (SOT)
  - AFMC/A3 approached AFIT/ENS for technical solution to providing SOT courses ranging from Executive Overview to a 2-week practitioners course
  - LS working with ENS to formalize 3 SOT courses into ISD-acceptable AETC format so courses can transition with LS as administrator in FY13
- 19 new courses in active development



## LS Initiatives (Cont.)



The AFIT of Today is the Air Force of Tomorrow.

- Directly supported CSAF goal of Recapturing Acquisition Excellence
  - Provided 52 targeted acq courses to Acq Workforce (75,000 members)
  - Increased capacity in key acquisition courses:
    - Fundamentals of Acq Mgmt Course
    - Mission Ready Contracting Officers Course (expanded, more thruput)
    - Intermediate Project Management Course

#### AFRL Curriculum

- AFRL requests new course to teach program mgmt within S&T context; course now taught to 750 students per year (25 offerings, LAB 101, 102)
- Test & Evaluation Workforce Development support for AFMC/A3
  - Developed competencies needed for an effective Air Force T&E workforce (over 7300 professionals)
  - Emphasis on "early influence" in rgmts development & acquisition
  - · Identified gaps in education; building two live, two DL courses

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## Summary



■ The AFIT of Today is the Air Force of Tomorrow.

### Ready

 Our faculty are unique combination of 80 Air Force and Navy officers and DOD civilians who blend practical field experience with world-class academic expertise

### Responsive

- We rapidly and continually add new courses and modified existing courses to meet sponsor requirements
- We provide tailored workshops for unique organizational needs

#### Relevant

- We are championing CSAF goal of Recapturing Acquisition Excellence
- Meeting the education and consulting needs of the Acquisition and Logistics Workforce
- Directly supporting nation-building efforts for international partners



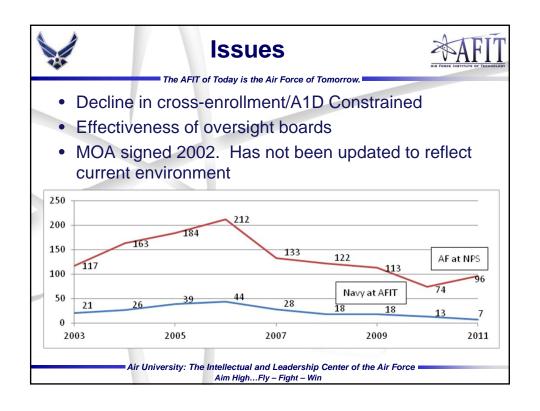


## **Background**



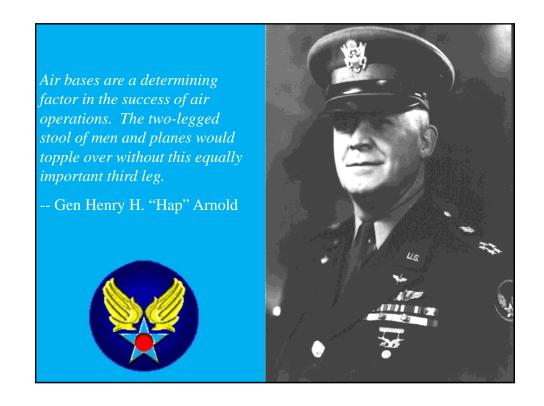
The AFIT of Today is the Air Force of Tomorrow.

- SECNAV/SECAF MOA 4 Dec 02
  - Created Joint Oversight Boards
  - Directed curriculum movement (Aero, Meteorology, Acquisition)
  - Directed development of NPS/AFIT MOU
- NPS/AFIT MOU updated 18 Aug 09
  - Created eight working level teams
  - Established staff interactions to share best practices
  - Look for areas of excellence, collaboration, efficiencies
- NPS BOA Oct 2010
  - · Decided MOA did not need updating at that time











## **Mission**



The AFIT of Today is the Air Force of Tomorrow.



Providing vital, relevant and connected education that enables Airmen to be ready engineers and great leaders who know how to build sustainable installations to last while leading the change for the Civil Engineer career field

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## FY12 - Great Year



The AFIT of Today is the Air Force of Tomorrow.

- Educated over 7000 Civil and Environmental Engineer Professionals
- Award winning faculty
  - · AU CGO of the Year
  - · AETC CGO of the Year
  - AETC Educator of the Year
  - AETC Federal Engineer of the Yr
  - · AFA's Col Charles A. Stone Award winner
  - AFIT FGO of the Year
  - AETC CE 4 Annual Award winners
  - HAF/A7C Society of American Military Engineers Newman Medal runner-up



## FY12 - Great Year



The AFIT of Today is the Air Force of Tomorrow.

- Partnered with Afghanistan-Pakistan Hand program to teach Afghan CE engineer management
- CE rep on accident invest board for \$10M facility collapse
- CE tech reps for federal fraud investigation
- Completed EOD Range Safety Satellite Seminar.
   Discussed lessons learned from Joint Base Balad, Iraq tragedy

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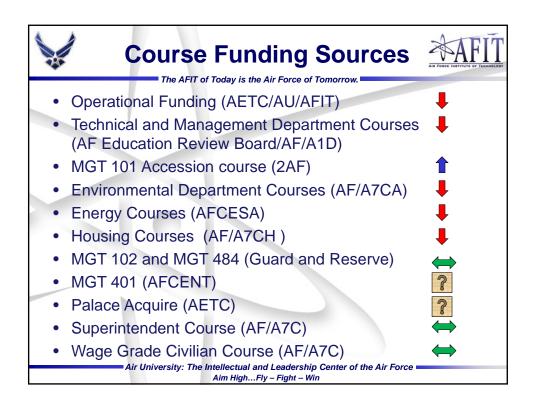


### FY12 - Great Year



The AFIT of Today is the Air Force of Tomorrow.

- Provided 8 instructors to AF Environmental Symposium, educating over 1000 AF members in environmental topics.
  - Given responsibility for curriculum development for Fy13 symposium
- Selected by OSD to represent AF for multinational agreement in environmental management in deployed locations





## **Education Gap Growing**



The AFIT of Today is the Air Force of Tomorrow.

- Air Force Educational Review Board (AFERB) cut FY13 school quotas 13% despite AF Professional Continuing Education budget growing 4%
- Result we can only meet 25% of resident requirement
- We are taking risk in satellite courses by shifting all funds to resident courses
  - Air Technical Network is not currently charging for broadcast satellite time



The AFIT of Today is the Air Force of Tomorrow.

- MAJCOMs not reporting true requirement to AFERB
- Working with customer (A7C) to implement inventory management to identify course population requirement
- Course inventory management helps us:
  - Determine the mode (satellite, resident, Web) used in offering course
  - Articulate impact of limited resources cutting courses
  - Make risk management decisions on what gets taught and what does not
  - Target audience for filling courses
  - Advocate for resources

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## **Satellite Overhaul**



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- Revamping satellite courses
  - Reduce 8 hour days of looking at TV screen
  - Targeting time zones to better serve far west and far east costumers
  - More targeted and shorter seminars (BIM, Electrical Safety, EOD)
- Satellite not reaching all customers
  - Working with Air Technical Network to solve PACAF and USAFE connectivity issues
- Broadcast Support now contracted
  - 88th ABW cut all broadcast personnel as of 31 Dec 11
  - Solution: HAF/A7C is providing funds for a single contract broadcaster to run studios and train a handful of SC personnel as back-ups
  - · Will improve long term broadcast quality

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## **Resurrecting On-sites**



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- Looking to meet specific needs (Air Staff, MAJCOM, FOA, Installations)
  - · 6 students minimum
  - The Civil Engineer School will fund instructor travel as far as funds will allow
  - Recommend cost share with customer to fund instructor travel to stretch capability

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## **∠**Live Courses Over HD-Internet **∠**AFIT



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- Experimenting with Cisco's Tandberg equipment and software to take satellite broadcast to internet
  - Purchased Tandberg equipment to produce High Definition signal to send over internet
  - · We will test capability and to build template for delivering courses
- Need new rules of engagement to guard student time/ course time at home station
  - Squadron training room?
  - · Base education office may not need any more
  - Library to be away from office distractions?
  - Targeted to individual computers?
  - TDY in-place

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## **Hybrid learning**



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- · Rethinking what a course is
  - Breaking the 1-2 week mold
    - Do we need modularize courses into smaller chunks?
  - Hybrid blended learning you do some work at home station and reduce time in-residence/broadcast time
  - Bring the functional area instructors into a course without bringing them TDY
- Need to value resident courses in today's environment
- Today's students have grown up in a digital world
  - Allows many avenues to be explored to educate
  - · But what about relationship building?

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## **AF CSE History**



The AFIT of Today is the Air Force of Tomorrow.

- Established in 2003 by SECAF to Advance Systems Engineering (SE) across USAF Enterprise
- Rotational Engineer Program
- Recent AF SE Conferences
- Program Office Consulting for AF PEOs and other services
- Sponsored Systems Engineer courses from AFIT and other institutions
- Supported successful KC-46 Source Selection

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## **AF CSE Legacy**



The AFIT of Today is the Air Force of Tomorrow.

- Weapons Systems SE Case Studies (15 studies completed; last study: LAIRCM Feb 2012)
- Air Force Systems Engineering Assessment Model (AF SEAM)
- AF SE Knowledge Management (built on Electronic Systems Center's Wiki)
- Common SE Tool Set for the Program Offices
  - Migrating tools and guides from AF CSE web page to new location
- AF SE Day in collaboration with NDIA Annual SE Conference (San Diego, CA Oct 2012)
- Providing Entry-level SE course as well as Chief Engineer seminar

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## **AFIT's Ground Station**



The AFIT of Today is the Air Force of Tomorrow.

- Controls AFIT's CubeSats & observatories
- Incorporated into curriculum of AFIT's spacecraft systems engineering course
- Will allow command and control of multiple CubeSats concurrently as well as permit "lights out" autonomous operations
- Intent is to add AFIT as another node to DoD small satellite C2 network





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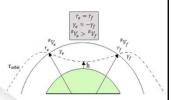
## **Responsive Orbits**



The AFIT of Today is the Air Force of Tomorrow.

- Investigate novel orbits for:
  - Responsive on-demand coverage of specific ground site
  - Determination of non-Keplarian orbits from ground-based sensors
  - Persistent dynamic orbit change
- Continuous thrust coverage approach
  - Dynamic non-Keplarian orbits
  - Non-traditional use of electric propulsion
  - Highly-elliptical, dip into atmosphere
  - Responsive coverage (satellite over any lat/lon in <24hrs)</li>
  - Highly-elliptical, dip into atmosphere





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#### UNCLASSIFIED

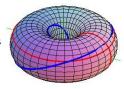
## Satellite tracking using KAM Tori\*



The AFIT of Today is the Air Force of Tomorrow.

#### Problem - Space is a congested environment

- · Number of space objects will continue to increase
- Current orbit prediction methods based on 1950's tools

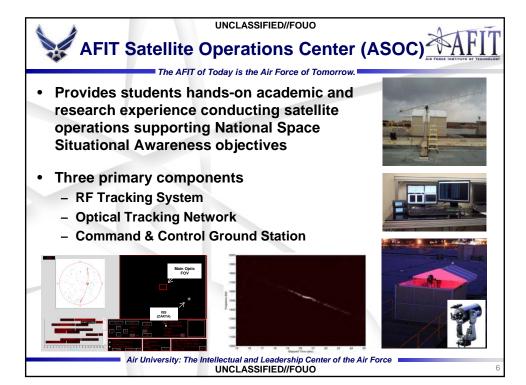


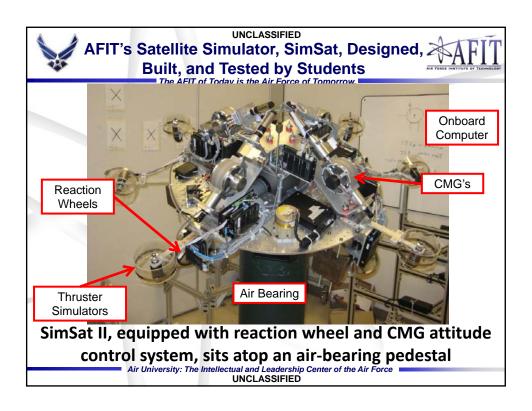
#### Benefits:

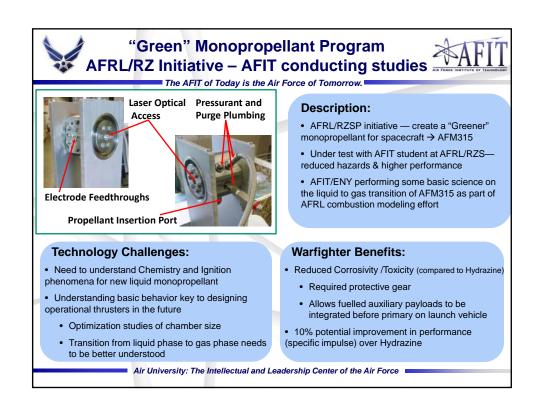
- Satellite orbits are KAM tori: long term prediction
- Orders of magnitude improvement in orbit prediction accuracy and speed vice SGP4 (years vs. days)
  - 10 meter accuracy over five years
- Critical enabler for SSA: extending the satellite catalog to small objects

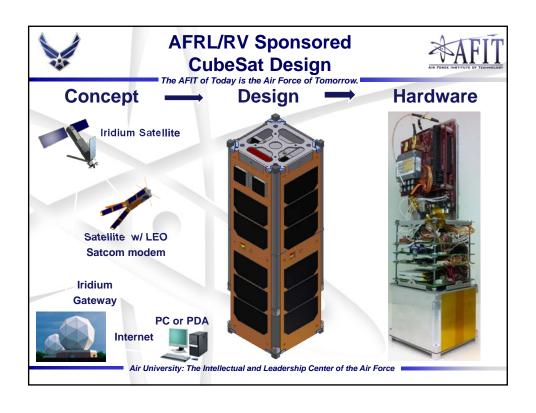
#### **Current Works:**

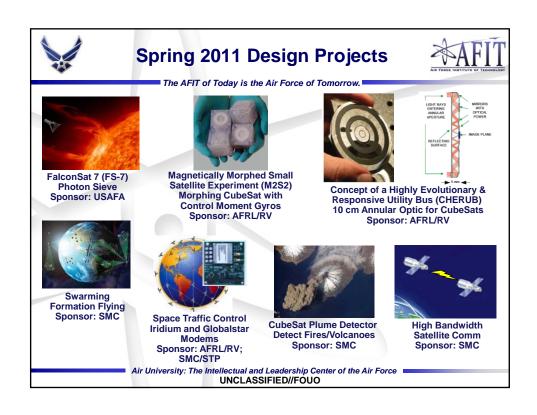
- Converting satellite catalog to KAM Tori
- · KAM torus orbit fitting
- \* Kolmogorov, Arnol'd and Moser tori
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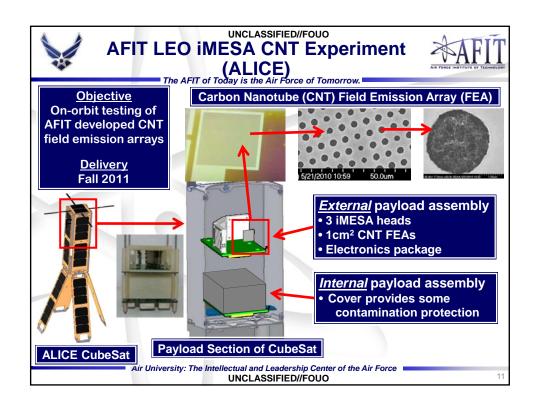
















- New Propulsion technologies
  - Electrospray colloid thruster is a probable candidate



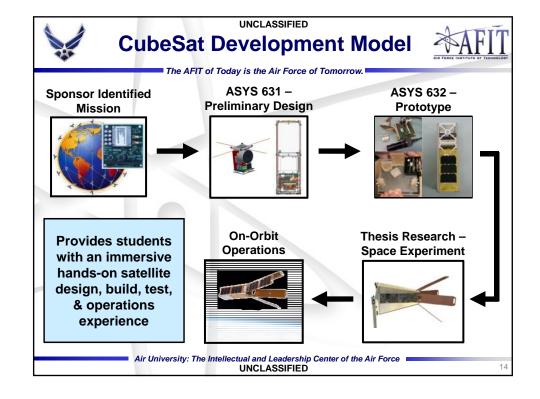
- "Space Traffic Control" is a probable candidate
- Will be briefed at upcoming SERB

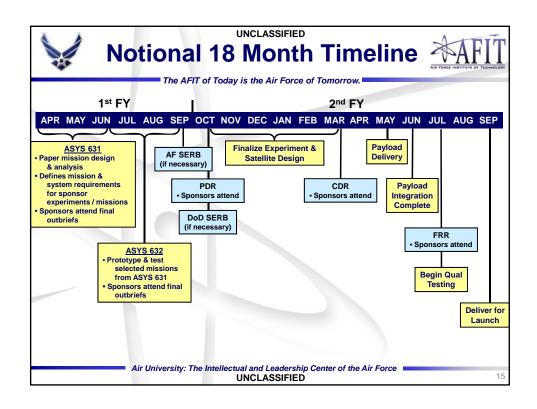


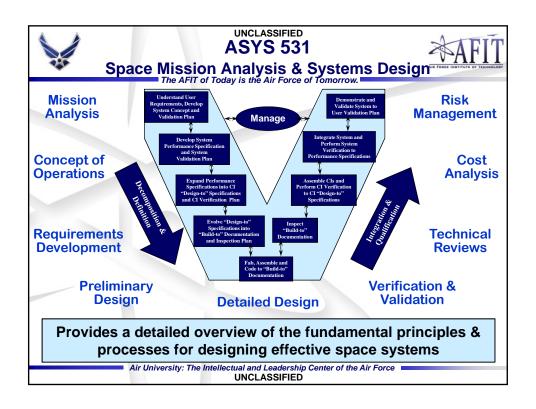
Electrospray Colloid Thruster

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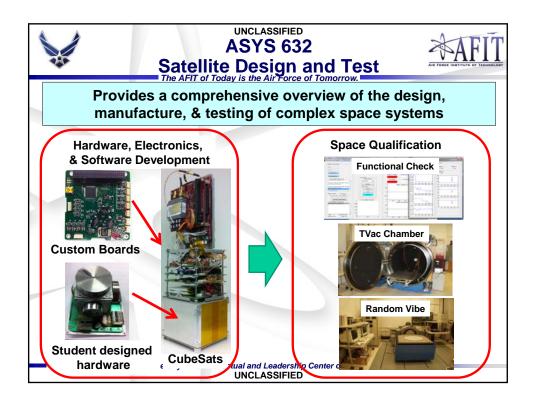
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## **UST & FalconSAT-3**



The AFIT of Today is the Air Force of Tomorrow.

- Currently, no real space asset used in entry space education – Think: basic pilot training with no flying
- Enhance current UST curriculum with real world asset
  - Learn space by doing space
  - Satellite subsystem & acquisition lessons
  - FS3 is forgiving, non-critical, & existing space asset
  - Utilize as a tool for teaching space operations
- Provides common ops experience baseline
  - Introduce crew mentality classroom alone cannot achieve
- USAFA, AFIT, & USMA operations heritage
  - Cheap: ~\$30k ground station

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## **Impact**



The AFIT of Today is the Air Force of Tomorrow.

- Discussion of satellite subsystems using collected data
- Augment lessons with real data collected by students
  - · Aides second level thinking on subsystem interactions
  - · Translate satellite theory into practice and prove with data
- Increases rigor of course by having students conduct passes and analyze real data
- Reinforce understanding of crew actions and preparations for a successful mission
- Augmented lessons with FS-3 examples:
  - Space weather
  - Acquisition
  - Space system engineering
  - Orbit principles
  - •Spacelift, LV subsystems
- Payload design
- Communication, jamming
- •Ground, C2, user segments
- •Satellite bus subsystems
- Position, navigation, timing
- Result: better trained graduate to AFSPC!

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# State of AFIT's Nuclear Engineering Program The AFIT of Today is the Air Force of Tomorrow.



#### Historically

- Effective and knowledgeable faculty
- Close working relationships with USAF and DoD
- Same nuclear core for 20+ years nuclear weapons emphasis
- ABET Accreditation (2009)
- Recognized in DoD as providing a unique graduate nuclear engineering education

#### Where we are today

- Substantial program growth
  - Quota & civilian student increase
  - Research funding and capability increase
  - Increased collaboration with Universities, DoE, and DHS
  - Expanding services to meet demands of operational nuclear forces
- Increased breadth in the program
- Strong partnerships with sister services

We maintain our historical strengths, but are in a period of significant growth due to recent AF emphasis on reinvigorating our nuclear weapons expertise.

#### Challenges:

- Maintaining focus: Keep doing what we are good at!
- · Maintaining excellence: Potential challenges ahead as senior faculty retire
- Limited resources: Declining budgets → harder push for research sponsors

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## **Balanced Development**



The AFIT of Today is the Air Force of Tomorrow.

- AFIT Research and Outreach focus
  - · Increased research efforts
  - Post-doctoral/Research faculty
- Engagement with non-engineering Teacher education
  - Nuclear Weapons Effects, Policy, and Proliferation graduate certificate
  - Nuclear Minor
  - Distance Learning
- Civilian students

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Professor Nancy Giles (Dept. Head) PhD Physics, North Carolina State U, 1987 Solid State Physics: photoluminescence (PL), absorption, Raman, and magnetic resonance (EPR) spectroscopy



Professor Emeritus James Bridgman PhD Nuc. Eng. North Carolina State U. 1963 Nuclear Weapon Effects; fallout modeling; Technology aspects of non-proliferation of WMD



Materials science; radionuclides in the environment; detection of nuclear radiation.



Professor Larry Burggraf PhD Chem., University of Denver 1981 Atomic Force Microscopy; computational chemistry;

nuclear fuel spectroscopy; imaging, positrons

Professor Kirk Mathews

PhD Nuc. Eng. Air Force Institute of Technology 1983 Radiation transport computational methods; Fuel cycle modeling; Nuclear effects; measurement analysis

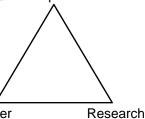


Associate Professor James Petrosky PhD Eng. Phy. Rensselaer Polytechnic Institute 1995 Radiation Effects on Electronics; EMP; Nuclear Weapon effects; experimental analysis

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Entrepreneur





- 4 Civilian/1 USAF/2 USA
- 3 retired military/ 2 professors emeritus
- USAF, USN, and USA represented
- Over 167 years of teaching experience
- >30 peer reviewed publications in the past
- 1800 ft2, 40 station classified facility and classroom
- MOA with OSU and WSU and access to AFRL and AFMC facilities and laboratories.
- Dedicated nuclear technician with 14 yrs of laboratory experience.



Assistant Professor Dr. John McClory

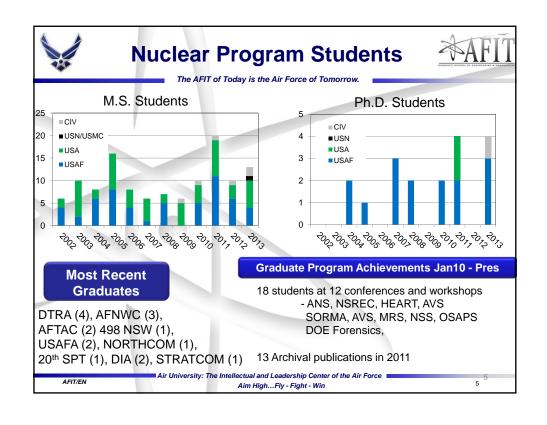
PhD Nuc. Eng Air Force Institute of Technology 2008 Interaction of radiation with matter; condensed matter physics; receny AFIT/DTRA Research Officer

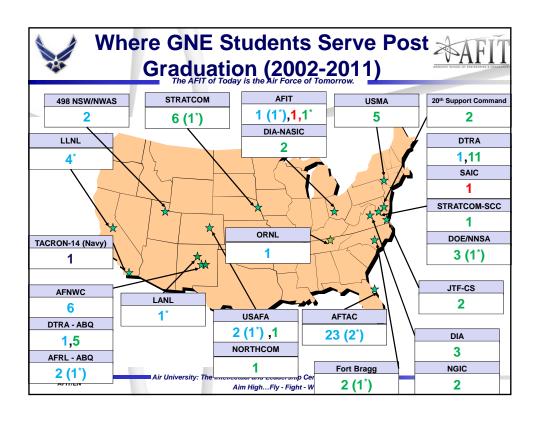
Assistant Professor Major Ben Kowash PhD Nuc. Eng. University of Michigan 2008 Radiation Detection & Imaging, Nuclear Weapon Effects, Inverse Problems



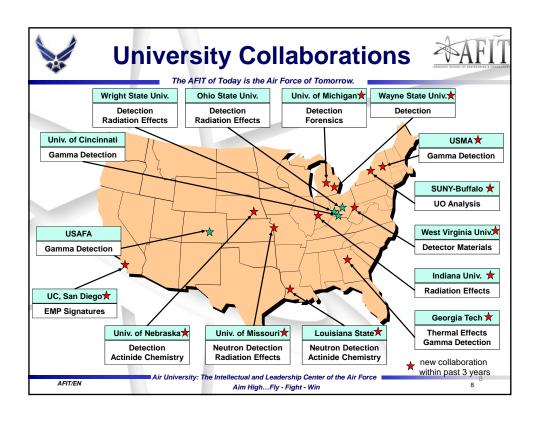
Assistant Professor LTC Stephen McHale

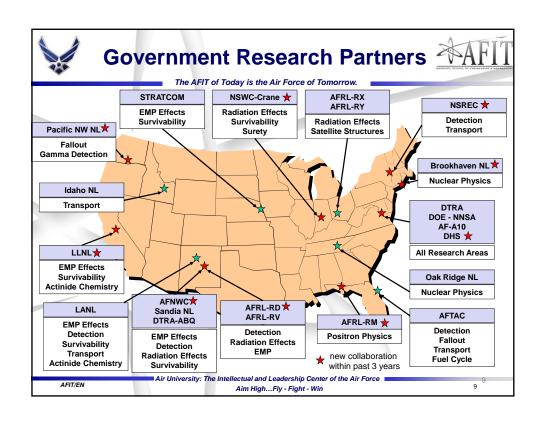
PhD Nuc. Eng. Air Force Institute of Technology 2011 Solid state radiation detection devices, condensed matter physics

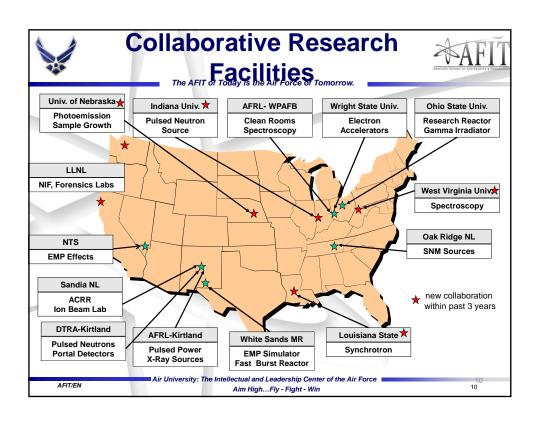














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- Lab refurbishment (started in FY 10) makes more effective use of current facilities
- Added capability since FY10
  - Neutron generator
  - Positron beamline
  - Enhanced spectroscopy labs
  - Enhanced nuclear electronics labs
  - Enhanced computational capabilities
- Primary concerns
  - Outgrowing space
  - Environmental conditions (temperature / power) in labs

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### **AFIT Nuclear Weapons Effects, Proliferation, and** Policy (NWEPP) Graduate Certificate

The AFIT of Today is the Air Force of Tomorrow.

Purpose: To increase graduate level knowledge of nuclear weapons throughout the USAF.

3 courses, 12 graduate credits:

NENG 500: Nuclear Weapons Strategy and Policy

NENG 591: Nuclear Weapons and

Proliferation

NENG 596: Nuclear Weapon Effects

- Nuclear Weapon Effects
- Targeting/Delivery
- Proliferation methods/risks
- Nuclear deterrence
- Life Extension/Reliability
- Results of Schlessinger report
- USAF Inventory and development

**Delivery/Sustainment** 

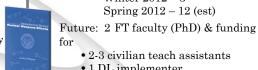
Winter 2012 - 3Spring 2012 – 12 (est)

Nuclear Weapons Testing

Certificates awarded:

#### **Primary Benefits:**

- DL format: delivered worldwide to meet high OPTEMPO requirements.
- · Graduate course / graduate credits
- Multiple offerings per year
- Developed by AFIT nuclear eng. faculty
- Updated/relevant to current mission
- 12 credits satisfy concentration for:
  - AETC/AU On-Line Master Degree
  - Select AFIT graduate programs

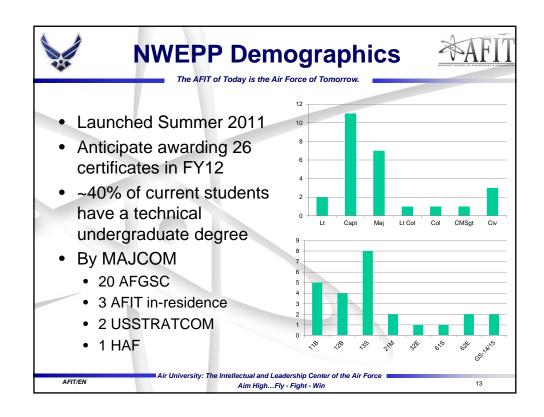


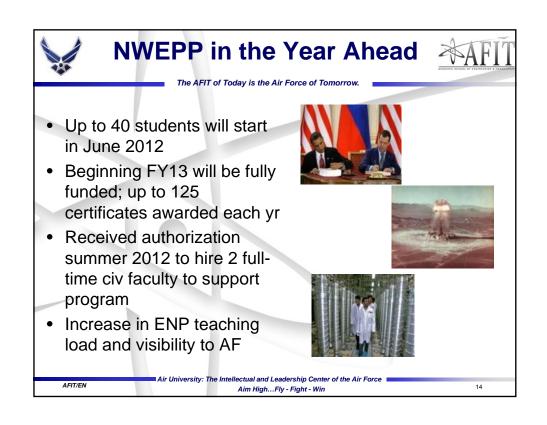
• 2-3 civilian teach assistants

- 1 DL implementer
- Admin support
- Travel, Supplies

Throughput: ~120 students/yr

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## Combating Weapons of Mass Destruction (CWMD) Program



The AFIT of Today is the Air Force of Tomorrow.

- CWMD MS and graduate certificate programs establish a broad base of knowledge in all areas of combating WMD.
- Challenges:
  - Few AF/Army quotas for program
  - Strong nuclear track, weaker in chem/bio
  - Next year focus will be on reinvigoration of program
    - · Assess DOD demand, advertise and restructure







AFIT/EN

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15





